

Santa Barbara County					
	Indicator	Unit cost	Number	Total cost	Total revenue to county*
Healthcare	Serving patients at health centers (primary care, vulnerable populations)	\$1,249	2,000	\$2,498,000	<p><b>Total accrued cost per patient.</b> Obtained by dividing the total accrued cost of California Health Centers (\$5,983,520,664) by the total number of patients served (n=4,980,522). Resulting cost is \$1,201 per patient in 2018 dollars, which we adjusted to \$1,249 in 2020 dollars.</p> <p>Source: Health Resources &amp; Services Administration. 2018. 2018 California Health Center Data. Health Center Program. <a href="https://bphc.hrsa.gov/uds/datacenter.aspx?year=2018&amp;state=CA">https://bphc.hrsa.gov/uds/datacenter.aspx?year=2018&amp;state=CA</a></p>
Homelessness	Permanent supportive housing	\$16,230	250	\$4,057,500	<p><b>Mean program cost per participant over 2.5 years of Los Angeles County's Department of Health Services Housing for Health (HFH) Permanent Supportive Housing Program (2012-2014).</b> Obtained by dividing total HFH program cost (\$13,438,270.40) by number of program participants (n=890). Resulting cost is \$15,288 per participant in 2017 dollars, which we adjusted to \$16,230 in 2020 dollars.</p> <p>Source: Hunter S, Harvey M, Briscoe B, Cefalu M. 2017. Evaluation of Housing for Health Permanent Supportive Housing Program. RAND Corporation. <a href="https://doi.org/10.7249/RR1694">https://doi.org/10.7249/RR1694</a> (Table 3.12)</p>
Affordable Housing	Affordable housing units	\$480,000	50	\$24,000,000	<p><b>Cost to develop a new affordable unit</b> under the Low-Income Housing Tax Credit (LIHTC) program. 2020.</p> <p>Source: Temer Center for Housing Innovation, UC Berkeley. The Costs of Affordable Housing Production: Insights from California's 9% Low-Income Housing Tax Credit Program. <a href="http://temercenter.berkeley.edu/uploads/LIHTC_Construction_Costs_March_2020.pdf">http://temercenter.berkeley.edu/uploads/LIHTC_Construction_Costs_March_2020.pdf</a></p>
Affordable Housing	COVID-19 emergency rental assistance	\$14,203	500	\$7,101,500	<p><b>Average cost of rental assistance per household.</b> Projected for COVID-19 recession for severely cost-burdened rental households in California. Severely cost-burdened is defined as spending more than 50% of household income on housing costs.</p> <p>Source: National Low Income Housing Coalition. 2020. State and Local Rental Assistance. National Low Income Housing Coalition. <a href="https://nlihc.org/sites/default/files/Rental_Assistance_State_Needs_and_Costs_Tables.xlsx">https://nlihc.org/sites/default/files/Rental_Assistance_State_Needs_and_Costs_Tables.xlsx</a></p>
Affordable Housing	Affordable housing for seasonal migrant workers	\$907	500	\$453,500	<p><b>Cost per migrant worker housed per season.</b> Obtained by dividing total program costs (\$5.6 million in funds plus \$4 million in rent revenue from previous season to total \$9.6 million) by number of individuals housed seasonally (n=11,000). Resulting cost is \$872 in 2018, which we adjusted to \$907 in 2020 dollars.</p> <p>Source: National Low Income Housing Coalition (NLIHC). (2020, July 9). State and Local Rental Assistance. National Low Income Housing Coalition. <a href="https://nlihc.org/sites/default/files/Pre-COVID_Rental-Assistance-Programs-Spreadsheet_PUBLIC-VERSION.xlsx">https://nlihc.org/sites/default/files/Pre-COVID_Rental-Assistance-Programs-Spreadsheet_PUBLIC-VERSION.xlsx</a></p>
Workforce Development	Free childcare for essential workers	\$5,000	500	\$2,500,000	<p><b>Cost for free childcare for essential workers, per child, for a period of ~6 months.</b> Obtained by dividing total program cost in California (\$100 million) by number of slots (n=20,000).</p> <p>Source: Staveland Z. 2020. Essential workers now eligible for subsidized child care in California. EdSource. <a href="https://edsources.org/2020/essential-workers-now-eligible-for-subsidized-child-care-in-california/628230">https://edsources.org/2020/essential-workers-now-eligible-for-subsidized-child-care-in-california/628230</a></p> <p>Essential workers defined here: <a href="https://covid19.ca.gov/img/EssentialCriticalInfrastructureWorkers.pdf">https://covid19.ca.gov/img/EssentialCriticalInfrastructureWorkers.pdf</a></p>

Workforce Development	Apprenticeship programs	\$1,175	200	\$235,000	<p><b>Cost per participant</b> of apprenticeship program in Illinois. Obtained by dividing total cost of program (\$20 million) by total participants (n=17,000). Resulting cost is \$1,175 per participant.</p> <p>Source: Proctor C. 2020. State apprenticeship program gets \$4.7 million boost. Chicago Sun-Times. <a href="https://chicago.suntimes.com/business/2020/7/14/21324110/state-apprenticeship-program-4-7-million-investment">https://chicago.suntimes.com/business/2020/7/14/21324110/state-apprenticeship-program-4-7-million-investment</a></p>
Mental Health	Mental health mobile crisis response	\$1,289	500	\$644,500	<p><b>Net program cost per participant for mobile crisis intervention dispatch team.</b> Initially evaluated in 2011, but updated by source to 2018 dollars (\$1239), which we adjusted to \$1,289 in 2020 dollars.</p> <p>Source: Washington State Institute for Public Policy. 2019. Mobile Crisis Response. Washington State Institute for Public Policy. <a href="http://www.wsipp.wa.gov/BenefitCost/Program/289">http://www.wsipp.wa.gov/BenefitCost/Program/289</a></p>
				\$41,490,000	<b>\$41,590,000</b>

\*The total revenue per county was adapted from Blue Sky Consulting Group's report "Allocation of Revenues from Schools and Communities First for Selected Counties" (May 4, 2020). For each county, the estimated allocations of revenues for 2021-2022 were adjusted to include only the dollar amounts from City and County General entities and to exclude all special use districts. Blue Sky Consulting Group's total revenue for Santa Barbara County: \$53,744,000. HIP's total revenue for Santa Barbara County, and the basis for the infographic: \$41,590,000.