

San Francisco County						
	Indicator	Unit cost	Number	Total cost	Total revenue to county*	Source
Healthcare	Serving patients at health centers (primary care, vulnerable populations)	\$1,249	5,000	\$6,245,000		<p><b>Total accrued cost per patient.</b> Obtained by dividing the total accrued cost of California Health Centers (\$5,983,520,664) by the total number of patients served (n=4,980,522). Resulting cost is \$1,201 per patient in 2018 dollars, which we adjusted to \$1,249 in 2020 dollars.</p> <p>Source: Health Resources &amp; Services Administration. 2018. 2018 California Health Center Data. Health Center Program. <a href="https://bphc.hrsa.gov/uds/datacenter.aspx?year=2018&amp;state=CA">https://bphc.hrsa.gov/uds/datacenter.aspx?year=2018&amp;state=CA</a></p>
Homelessness	Permanent supportive housing	\$16,230	2,500	\$40,575,000		<p><b>Mean program cost per participant over 2.5 years of Los Angeles County's Department of Health Services Housing for Health (HFH) Permanent Supportive Housing Program (2012-2014).</b> Obtained by dividing total HFH program cost (\$13,438,270.40) by number of program participants (n=890). Resulting cost is \$15,288 per participant in 2017 dollars, which we adjusted to \$16,230 in 2020 dollars.</p> <p>Source: Hunter S, Harvey M, Briscoe B, Cefalu M. 2017. Evaluation of Housing for Health Permanent Supportive Housing Program. RAND Corporation. <a href="https://doi.org/10.7249/RR1694">https://doi.org/10.7249/RR1694</a> (Table 3.12)</p>
Homelessness	New shelter, including 1 year of operating costs	\$3,470,110	1	\$3,470,110		<p><b>Estimated cost of opening and operating a new 100-bed shelter site in Los Angeles for one year.</b> Obtained by dividing total estimated costs for all new shelters (\$657,279,805) by number of estimated shelters (n=197). Resulting cost is \$3,336,446 per shelter in 2018 dollars, which we adjusted to \$3,470,110 in 2020 dollars.</p> <p>Source: Duncan P. 2018. Report to the City of Los Angeles Homelessness and Poverty Committee: An Interim Housing-Based Framework for an Emergency Response to Homelessness (p.16). <a href="https://assets.documentcloud.org/documents/4550980/LAHS- Sheltering-Report.pdf">https://assets.documentcloud.org/documents/4550980/LAHS- Sheltering-Report.pdf</a></p>
Affordable Housing	Affordable housing units	\$480,000	650	\$312,000,000		<p><b>Cost to develop a new affordable unit</b> under the Low-Income Housing Tax Credit (LIHTC) program. 2020.</p> <p>Source: Temer Center for Housing Innovation, UC Berkeley. The Costs of Affordable Housing Production: Insights from California's 9% Low-Income Housing Tax Credit Program. <a href="http://temercenter.berkeley.edu/uploads/LIHTC_Construction_Costs_March_2020.pdf">http://temercenter.berkeley.edu/uploads/LIHTC_Construction_Costs_March_2020.pdf</a></p>
Affordable Housing	COVID-19 emergency rental assistance	\$14,203	2,000	\$28,406,000		<p><b>Average cost of rental assistance per household.</b> Projected for COVID-19 recession for severely cost-burdened rental households in California. Severely cost-burdened is defined as spending more than 50% of household income on housing costs.</p> <p>Source: National Low Income Housing Coalition. 2020. State and Local Rental Assistance. National Low Income Housing Coalition. <a href="https://nlihc.org/sites/default/files/Rental_Assistance_State_Needs_and_Costs_Tables.xlsx">https://nlihc.org/sites/default/files/Rental_Assistance_State_Needs_and_Costs_Tables.xlsx</a></p>
Workforce Development	Free childcare for essential workers	\$5,000	1,000	\$5,000,000		<p><b>Cost for free childcare for essential workers, per child, for a period of ~6 months.</b> Obtained by dividing total program cost in California (\$100 million) by number of slots (n=20,000).</p> <p>Source: Stavely Z. 2020. Essential workers now eligible for subsidized child care in California. EdSource. <a href="https://edsources.org/2020/essential-workers-now-eligible-for-subsidized-child-care-in-california/628230">https://edsources.org/2020/essential-workers-now-eligible-for-subsidized-child-care-in-california/628230</a></p> <p>Essential workers defined here: <a href="https://covid19.ca.gov/img/EssentialCriticalInfrastructureWorkers.pdf">https://covid19.ca.gov/img/EssentialCriticalInfrastructureWorkers.pdf</a></p>

Workforce Development	Apprenticeship programs	\$1,175	2,000	\$2,350,000	<p><b>Cost per participant</b> of apprenticeship program in Illinois. Obtained by dividing total cost of program (\$20 million) by total participants (n=17,000). Resulting cost is \$1,175 per participant.</p> <p>Source: Proctor C. 2020. State apprenticeship program gets \$4.7 million boost. <i>Chicago Sun-Times</i>. <a href="https://chicago.suntimes.com/business/2020/7/14/21324110/state-apprenticeship-program-4-7-million-investment">https://chicago.suntimes.com/business/2020/7/14/21324110/state-apprenticeship-program-4-7-million-investment</a></p>
Mental Health	Mental health mobile crisis response	\$1,289	500	\$644,500	<p><b>Net program cost per participant for mobile crisis intervention dispatch team.</b> Initially evaluated in 2011, but updated by source to 2018 dollars (\$1239), which we adjusted to \$1,289 in 2020 dollars.</p> <p>Source: Washington State Institute for Public Policy. 2019. Mobile Crisis Response. Washington State Institute for Public Policy. <a href="http://www.wsipp.wa.gov/BenefitCost/Program/289">http://www.wsipp.wa.gov/BenefitCost/Program/289</a></p>
Mental Health	Hiring substance abuse, behavioral disorder, and mental health counselors	\$55,221	100	\$5,522,130	<p><b>Mean annual wage of Substance Abuse, Behavioral Disorder, and Mental Health Counselors in California.</b> \$54,580 per counselor in 2019 dollars, which we adjusted to \$55,221 in 2020 dollars.</p> <p>Source: U.S. Bureau of Labor Statistics. (n.d.). California—May 2019 OES State Occupational Employment and Wage Estimates. Occupational Employment Statistics. <a href="https://www.bls.gov/oes/current/oes_ca.htm">https://www.bls.gov/oes/current/oes_ca.htm</a></p>
				\$404,212,740	<b>\$411,098,833</b>

\*The total revenue per county was adapted from Blue Sky Consulting Group's report "Allocation of Revenues from Schools and Communities First for Selected Counties" (May 4, 2020). For each county, the estimated allocations of revenues for 2021-2022 were adjusted to include only the dollar amounts from City and County General entities and to exclude all special use districts. Blue Sky Consulting Group's total revenue for San Francisco County: \$417,318,887. HIP's total revenue for San Francisco County, and the basis for the infographic: \$411,098,833.